

# DISTRICT CITIZEN'S OVERSIGHT COMMITTEE

PROPOSITIONS A/AA & MEASURE J

# 2013-2014 ANNUAL REPORT



LOS ANGELES COMMUNITY  
COLLEGE DISTRICT

## OUR COLLEGES:

EAST LOS ANGELES COLLEGE (ELAC)

LOS ANGELES CITY COLLEGE (LACC)

LOS ANGELES HARBOR COLLEGE (LAHC)

LOS ANGELES MISSION COLLEGE (LAMC)

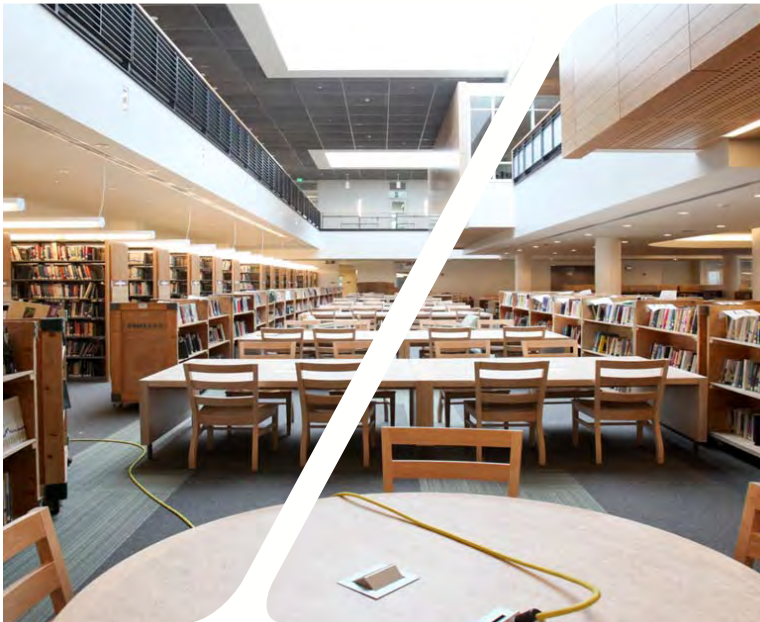
LOS ANGELES SOUTHWEST COLLEGE (LASC)

LOS ANGELES TRADE-TECH COLLEGE (LATTC)

LOS ANGELES PIERCE COLLEGE (LAPC)

LOS ANGELES VALLEY COLLEGE (LAVC)

WEST LOS ANGELES COLLEGE (WLAC)



The DCOC official website is <http://laccdbuildsgreen.org/about-oversight.php>




## To the Los Angeles Community College District Community:

This annual report by the District Citizens Oversight Committee is an opportunity for the taxpayers and all those involved in the bond program to review the status of the ongoing program of construction, renovation, upgrading and furnishing of structures at the nine colleges and the satellite campuses of the Los Angeles Community College District. We thank all those reading this for their support, whether it be administrators, staff and faculty throughout LACCD, members of the student body or the taxpayers, a majority of whom have generously approved funding for these projects over the last 13 years through bond propositions A, AA and measure J.

In April, 2013, the LACCD Board of Trustees approved a program management contract with AECOM. In the past year, the District through the program management company has created an impressive array of tools and a solid overall organization structure to guarantee that high standards of efficiency and integrity will drive the bond program. Workflow, technology, procurement, closeout, change orders, master plan and legal procedures have all been analyzed and improved. The result has been projected program savings, expanded transparency and increased efficiency.

In the past year, 25 projects (seven at L.A. City College, six at West L.A. College, three at Harbor College, and three at East Los Angeles College, four at Trade Tech College, one at Southwest College and one at Pierce College) have been completed. More information can be found in the dashboard reports on the [laccdbuildsgreen.org](http://laccdbuildsgreen.org) website. The excellence of the building program has been recognized in the past year by three organizations that bestowed prestigious awards on bond program projects, including a national honor. The Design-Build Institute of America's National Design-Build Award for Educational Facilities went to Los Angeles Mission College's Center for Math and Science. At the Los Angeles Architectural Awards, hosted by the Los Angeles Business Council, the Education Award went to Los Angeles City College's Student Union. One of the San Fernando Valley Business Journal's Commercial Real Estate Awards, the Best Public Project, went to Los Angeles Valley College's Library and Academic Resource Center.

In order to serve as a more efficient advisory committee, the DCOC began holding its meetings at LACCD college campuses this past year. This has enabled us to better gauge the progress of the many ongoing projects in their various stages of development.



Our volunteer committee will proudly continue fulfilling our mission of keeping all concerned parties apprised of the status of the bond program.

Drawing on the experience of our members in both the construction industry and educational facilities, we monitor all aspects of the program including master plan revisions, significant change orders, construction schedules and financial matters, offering our expertise and advice should any concerns arise in any aspect of the program.

The DCOC consists of three regional members, representing the nine LACCD colleges, along with representatives from business, labor, LACCD's foundations, taxpayers, the student body and seniors plus a member of the community at large. All DCOC members are required to disclose their financial interests in order to avoid the perception of any conflict of interest. The full committee meets at least quarterly with additional meetings on specific issues held by ad-hoc committees, who, in turn, make recommendations to the full committee. Information about the bond program is supplied to the DCOC through interaction with the LACCD Board of Trustees, the Chancellor's office and District staff members, along with personnel at the various campuses through supplemental reports. The DCOC also regularly reviews bond program and performance audits. All DCOC meetings are recorded and posted on [laccdbuildsgreen.org](http://laccdbuildsgreen.org) along with minutes of all the meetings.

I am grateful for the opportunity to serve as chairman of the DCOC. I want to express my admiration for both those on this current committee and those in previous years who have worked so hard to make the DCOC the efficient and effective group it has become, a committee that can give the public confidence that taxpayer dollars are being spent wisely, honoring the intent of the voters to provide a collegiate environment that supports and promotes student success. We must never forget that the ultimate mission for all of us connected to the program is to serve the students. I am thankful for all those in the District who have given us the support we need to do our job.

*Daniel Swartz, Chairperson, DCOC*



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# ABOUT THE DISTRICT

The Los Angeles Community College District (LACCD) serves approximately 210,000 students a year in 40 cities across an area of 882 square miles. LACCD is, by many measures, the largest community college district in the United States. The LACCD is composed of nine comprehensive colleges and a central office, which together employ roughly 4,400 full-time and

part-time faculty, and more than 5,400 full-time and part-time administrative and support staff, including about 1,800 part-time student workers. An elected, seven-member Board of Trustees, serving four-year terms, governs the LACCD. One student trustee, selected by the students, serves a one-year term beginning on June 1st of every year. Over the past 40 years, the colleges in the LACCD have served more than 2.6 million students.

## Propositions A/AA and Measure J - District Citizens' Oversight Committee:

The Board of Trustees for the Los Angeles Community College District formed the District Citizens' Oversight Committee (DCOC) in June 2001 to provide a vital link between the District and the community with respect to implementation of Proposition A funds for construction and modernization projects within the District. The Proposition A bond measure totaled \$1.245 billion. The voters subsequently approved two additional bonds: Proposition AA and Measure J. Proposition AA bond measure totaled \$980 million and Measure J bond measure totaled \$3.5 billion. The DCOC consists of representatives from the local communities. The DCOC members are appointed for a two year term and can be re-appointed for a term not to exceed two consecutive terms.

## Report Covers Fiscal Year 2013-14

This is the DCOC's formal annual report on bond money generated by Propositions A/AA and Measure J, consistent with the requirements of Proposition 39.

## DCOC Establishment, Purpose and Responsibilities

As provided in Education Code section 15278, the District's Citizens' Oversight Committee was established by the Board of Trustees to inform the public concerning the District's expenditure of revenues received from the sale of bonds



authorized by the voters on April 10, 2001, May 20, 2003 and November 4, 2008.

The District Citizens' Oversight Committee will provide oversight ensuring that:

- a. bond revenues are expended only for the construction, rehabilitation, or replacement of college facilities, including the furnishing and equipping of college facilities, or the acquisition or lease of real property for college facilities; and
- b. no bond revenues are expended for any teacher or administrative salaries or other college operating expenses.

# OUR MEMBERS

## Current Members:

Daniel Swartz, **Chair**, *Taxpayer Representative*, Principle, Quadrangle Development Company  
Richard Slawson, **Vice-Chair**, *Senior Representative*, Executive Secretary, Los Angeles/Orange Counties Building & Construction Trades Council (Retired)  
Lanny Nelms, *College Representative*, Principal, Harbor Community Adult School (Retired)  
David Morin, *College Representative*, Chair of Mathematics Department, East Los Angeles College (Former)  
Donna "Obie" Slamon, *College Representative*, Chair, Los Angeles Pierce College Citizens' Oversight Committee  
Dr. Elliot Axelband, *At-Large Representative*, Senior Engineer, RAND Corporation  
David Rattray, *Business Representative*, Sr. Vice President of Education & Workforce Development, Los Angeles Chamber of Commerce  
David Gomez, *Labor Representative*, Business Development Associate, IBEW/NECA (International Brotherhood of Electrical Workers/National Electrical Contractors Association)  
Dr. J. Eric Bubbers, *Foundation Representative*, Vice President, Los Angeles Valley College Foundation Board of Directors  
Michael J. Griggs, *Student Representative*, Student Trustee, Los Angeles Community College District

**\*Please check the website for updates: <http://www.laccdbuildsgreen.org/about-oversight.php>**

## 2013-14 Members:

Daniel Swartz, **Chair**, *Taxpayer Representative*, Principle, Quadrangle Development Company  
Richard Slawson, **Vice-Chair**, *Senior Representative*, Executive Secretary, Los Angeles/Orange Counties Building & Construction Trades Council (Retired)  
Donald Saguchi, *ELAC Representative*, Vice President of Academic Affairs, ELAC (Retired)  
David Ambroz, *LACC Representative*, The Walt Disney Company, Strategic Philanthropy & Community Engagement  
Lanny Nelms, *LABC Representative*, Principal, Harbor Community Adult School (Retired)  
Eva Holmes, *LASC Representative*, School Administrator, LAUSD (Retired)  
Mark Wilson, *LATTC Representative*, Executive Director, Coalition for Responsible Community Development  
Terry Anderson, *LAVC Representative*, Attorney, Anderson & Associates  
Dr. Elliot Axelband, *At-Large Representative*, Senior Engineer, RAND Corporation  
Bob Courtney, *At-Large Representative*, President, Courtney Property & Investments Inc.  
David Rattray, *Business Representative*, Sr. Vice President of Education & Workforce Development, Los Angeles Chamber of Commerce  
Stuart Laff, *Foundation Representative*, Associate Principal, Rottet Studio  
David Gomez, *Labor Representative*, Business Development Associate, IBEW Local 11 & NECA Los Angeles  
Ethel McClatchey, *Senior Representative*, President, Emeritus Chapter, LA College Faculty Guild, AFT/1521  
LaMont Jackson, *Student Representative*, Student Trustee of the Los Angeles Community College District (Former)

## DCOC Contact Information

To contact the Los Angeles Community College District regarding the Propositions A/AA and Measure J Bond Program or members of the DCOC, please contact Lillian Mazariegos at telephone (213) 891-2081 or email at [MazariLD@email.laccd.edu](mailto:MazariLD@email.laccd.edu). The District Office is located at is 770 Wilshire Boulevard, Los Angeles CA 90017.

## DCOC Regular Meetings

All meetings are open to the public, recorded and documented by minutes. The schedule for 2014-15 is:

**September 19, 2014, 12pm-2pm - ESC**

**November 21, 2014, 12pm-2pm - LAVC**

**January 16, 2015, 12pm-2pm - Location to be determined**

**March 13, 2015, 12pm-2pm - Location to be determined**

**May 8, 2015, 12pm-2pm - Location to be determined**

Please check the website for schedule/location changes:

<http://www.laccdbuildsgreen.org/about-oversight.php>

## Los Angeles Community College District

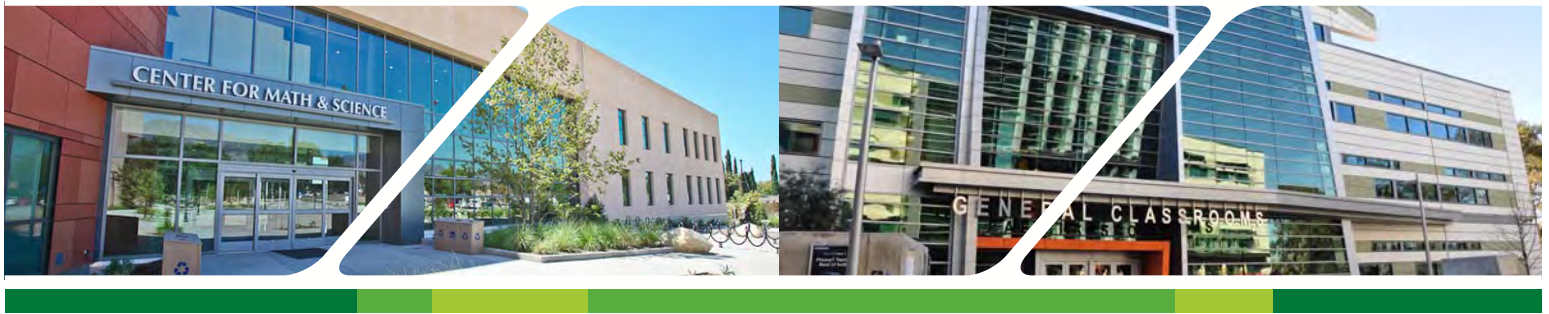
### Board of Trustees:

- ◆ Scott Svonkin, President (Seat No. 5)
- ◆ Steve Veres, Vice President (Seat No. 3)
- ◆ Mike Eng (Seat No. 2)
- ◆ Mona Field (Seat No. 1)
- ◆ Ernest H. Moreno (Seat No. 4)
- ◆ Nancy Pearlman (Seat No. 6)
- ◆ Miguel Santiago (Seat No. 7)
- ◆ LaMont G. Jackson, Student Trustee

### Chancellor:

- ◆ Dr. Francisco C. Rodriguez





## DISTRICT BOND PROGRAM FACTS

### BUDGET OVERVIEW

Total: **\$6,259,322,213\***

Contracted: **\$4,922,125,893**

Expended: **\$4,297,247,798**

Program Reserve: **\$160,000,000**

\* Amount reflects three bond issues, state and federal funding, interest and other sources

### STATUS OF PROJECTS

**207** Projects are Complete

**41** In Construction

**42** Projects in Design

**50** Projects are in Planning

**46** Projects not Started

## DISTRICT BOND PROGRAM AUDITS, REPORTS AND LACCD RESPONSES

The following were completed and presented to the DCOC:

- Bond Performance Audit — Fiscal Year Ended June 30, 2013  
[http://www.laccdbuildsgreen.org/docs/about-oversight/bondConstructionProgram/performanceAudits/FY\\_2012-13\\_LACCD\\_PerformanceAudit.pdf](http://www.laccdbuildsgreen.org/docs/about-oversight/bondConstructionProgram/performanceAudits/FY_2012-13_LACCD_PerformanceAudit.pdf)
- Bond Financial Audit — Fiscal Year Ended June 30, 2013  
<http://www.laccdbuildsgreen.org/docs/about-oversight/bondConstructionProgram/financialAudits/>
- LACCD Building Program Schedule  
[http://www.laccdbuildsgreen.org/docs/about-oversight/dcocAgendas/Schedule\\_program\\_6-18-13.pdf](http://www.laccdbuildsgreen.org/docs/about-oversight/dcocAgendas/Schedule_program_6-18-13.pdf)

The reports can be found at <http://www.laccdbuildsgreen.org/about-oversight.php>



# DISTRICT BOND PROGRAM FACTS

## 65 Leadership in Energy & Environmental Design (LEED) Projects:

### 36 LEED Building Certified

- ◆ 1 Platinum
- ◆ 16 Gold
- ◆ 11 Silver
- ◆ 7 Certified

### 1 LEED Gold Certified Campus

### 29 LEED Ongoing LEED Projects

- ◆ 7 Projects in Programming
- ◆ 3 Projects in Design
- ◆ 19 LEED Building in Construction



# EAST LOS ANGELES COLLEGE PROJECT HIGHLIGHTS



Entry Plaza



Bailey Library Learning Center



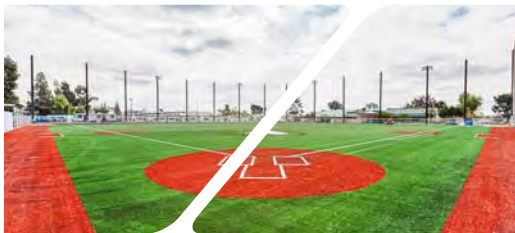
Student Services Building



Performing and Fine Arts Complex



Technology Center



Men's Baseball Field  
Renovation



Parking Structure Lot 4



Stadium Modernization

## EAST LOS ANGELES COLLEGE - PROJECT LIST/ SUPPORT SERVICES

<b>Project/Building Name</b>	<b>Status</b>	<b>Budget at completion</b>
Science Career & Mathematics Building	Planning	\$90,124,171
Academic Network Integrated Backbone	Construction	\$3,730,220
Campus Student Center/Book Store Complex	Construction	\$40,779,214
Student Success and Retention Center	Construction	\$85,132,956
Transit Center Accessibility	Ongoing	\$983,842
Campus Project Support	Ongoing	\$54,341,274
Bulk Procurement	Ongoing	\$569
Parking Structure Lot 3	Completed	\$38,496,178
Physical Plant Building	Completed	\$3,888,974
Parking Structure Lot 4/Facilities Maintenance (Northeast)	Completed	\$16,753,523
Fitness Center	Completed	\$807,739
Performing and Fine Arts Complex	Completed	\$97,365,881
PE Fields	Completed	\$5,377,585
Bailey Library Learning Center Modernization	Completed	\$19,290,153
Baum Center	Completed	\$24,169,425
ELAC Stadium Modernization - Phase 1 (East End Terrace)	Completed	\$10,380,410
Student Services Building E1	Completed	\$40,357,633
Technology Center	Completed	\$9,416,539
Central Plant and Microturbines/TES Farm	Completed	\$29,449,294
Northeast Parking Resurfacing	Completed	\$475,838
E3 & E5 Replacement Building	Completed	\$17,821,542
Men's Baseball Field Renovation	Completed	\$3,341,747
Campus Marquees	Completed	\$2,315,814
Master Planning	Completed	\$919,001
Campus-Wide Infrastructure	Completed	\$29,691,919
RWGPL	Completed	\$1,945,114
Entry Plaza	Completed	\$9,048,337
Campus-Wide Improvements	Completed	\$2,770,906
Corporate Center for Health Career (Land Acquisition)	Completed	\$13,459,468
Health Careers Center	On Hold	\$2,489,028
<b>Total</b>		<b>\$655,124,297</b>

# LOS ANGELES CITY COLLEGE PROJECT HIGHLIGHTS



Child Development Center



Green Technology Student Union Building



Parking Structure



Science and Technology Building



Health, Fitness, PE Building

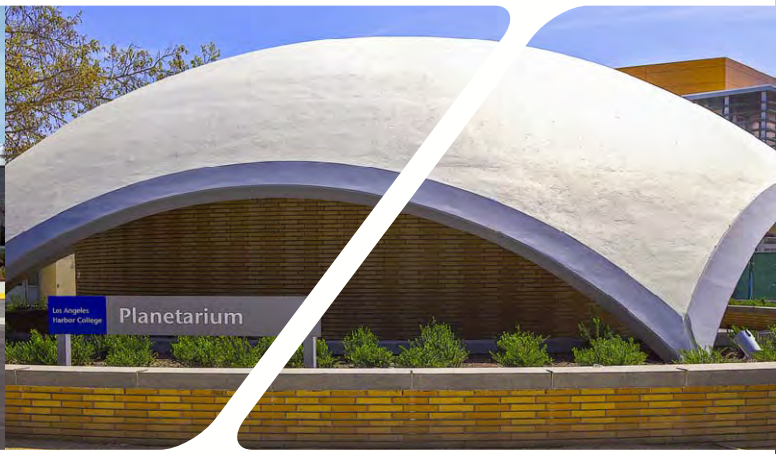
## LOS ANGELES CITY COLLEGE - PROJECT LIST/ SUPPORT SERVICES

Project Name	Status	Budget at completion
Cafeteria Building	Not Started	\$1,575,391
Learning Support Center	Not Started	\$410,607
Demolition of Men's Gym, Pool, Maint & Misc Bungalows	Planning	\$1,786,524
RWGPL - Central Plant Phase II	Planning	\$6,167,463
RWGPL - Street Improvements	Planning	\$1,952,325
Campus-Wide Improvements	Planning	\$7,260,103
Cesar Chavez - Admin Building Modernization	Design	\$27,461,336
Da Vinci Hall Modernization	Design	\$24,097,645
South Gym Modernization	Design	\$13,497,342
RWGPL - Landscaping/Hardscape Improvements	Design	\$7,634,935
RWGPL - Red Line Pedestrian Corridor	Design	\$6,919,037
Clausen Hall Modernization	Construction	\$22,932,111
Holmes Hall Modernization	Construction	\$11,088,768
Student Services Center	Construction	\$44,009,183
Temporary Facilities/3020 Wilshire	Construction	\$16,503,752
Physical Plant (M&O Building)	Construction	\$8,882,004
Tennis Courts	Construction	\$1,055,703
Land Acquisition - South of Monroe Street Projects	Ongoing	\$25,446,434
Master Planning	Ongoing	\$1,733,309
Campus Project Support	Ongoing	\$47,516,363
Bulk Procurement	Ongoing	\$1,882
Science and Technology Building	Completed	\$43,018,155
Maintenance Facilities	Completed	\$535,339
Franklin Hall Modernization	Completed	\$24,497,389
Jefferson Hall Modernization	Completed	\$10,790,051
Health, Fitness, PE Building	Completed	\$27,103,928
Parking Structure	Completed	\$52,331,666
Parking Structure - Student Admissions Center	Completed	\$751,541
Athletic Field	Completed	\$4,115,906
Child Development Center	Completed	\$15,807,229
MLK Library - Learning Resource Center	Completed	\$23,448,928
Communications Building	Completed	\$611,606
Roofing - Chavez, RadTech, Holmes, Theater	Completed	\$580,768
Student Lounge	Completed	\$555,553
Parking Mitigation - I Pass	Completed	\$539,520
Food Lab Upgrade	Completed	\$775,645
Green Technology Student Union Building	Completed	\$41,097,049
Chemistry Building Modernization	Completed	\$6,714,638
Life Sciences Modernization	Completed	\$4,483,250
RWGPL - Site Utilities Infrastructure	Completed	\$23,959,841
RWGPL - Central Plant	Completed	\$7,395,012
Family Life Science	Cancelled	\$112,331
Student Admissions Center	Cancelled	\$1,109,227
Theater Building	Cancelled	\$38,789
Science and Technology II	Cancelled	\$135,328
<b>Total</b>		<b>\$568,440,910</b>

# LOS ANGELES HARBOR COLLEGE PROJECT HIGHLIGHTS



Wellness Center



Astronomy Modernization



Child Development Center



Northeast Academic Building



Technology Instruction and Classroom Building



New Learning Resource Center



West Parking Structure



Science Complex

## LOS ANGELES HARBOR COLLEGE - PROJECT LIST/ SUPPORT SERVICES

<b>Project Name</b>	<b>Status</b>	<b>Budget at completion</b>
Old Administration Modernization	Planning	\$17,114,777
Campus ADA	Planning	\$1,115,365
Student Union	Design	\$52,966,317
Theater Drama Speech Building	Construction	\$16,466,955
Infrastructure/Land & Hardscape/Security	Construction	\$23,747,928
Marquee Modernization	Construction	\$2,116,614
Master Planning	Ongoing	\$2,351,064
Campus Project Support	Ongoing	\$38,882,463
Bulk Procurement	Ongoing	\$405
Fine Arts Building	Completed	\$1,608,952
Student Cafeteria and Seahawk Center	Completed	\$91,600
PE Facility	Completed	\$182,511
Technology Instruction and Classroom Building	Completed	\$29,462,769
Facilities Management and Operations Headquarters	Completed	\$15,035,575
Student Services Center	Completed	\$21,264,093
Northeast Academic Building	Completed	\$30,864,866
PE, Wellness Center	Completed	\$20,722,797
Track and Field	Completed	\$6,244,383
Nursing Building	Completed	\$2,613,436
Music Building	Completed	\$1,899,289
General Classroom Building	Completed	\$319,449
Site Utilities Allowance	Completed	\$9,961,267
Central Plant	Completed	\$11,316,697
New Child Development Center	Completed	\$9,740,121
Science Complex	Completed	\$59,409,213
New Learning Resource Center	Completed	\$27,713,320
Astronomy Modernization	Completed	\$2,359,195
SPS / Health Center	Completed	\$342,050
Keyless Entrance System	Completed	\$400
Campus Softball Field Modernization	Completed	\$203,301
Campus Parking Lot Reconstruction	Completed	\$9,903,171
West Parking Structure	Completed	\$23,712,603
Campus Improvements - Restrooms	Completed	\$2,343,382
RWGPL	Completed	\$3,175,138
Campus Improvements	Completed	\$2,738,571
Community Services Modernization	Cancelled	\$715,948
Technology Instruction and Classroom Building - TV Studio	Cancelled	\$476,041
Existing Building Exterior Upgrade - Campus Wide	Cancelled	\$54,759
<b>Total</b>		<b>\$449,236,780</b>

# LOS ANGELES MISSION COLLEGE PROJECT HIGHLIGHTS



East Complex



Entrance Walkway/ Pedestrian Access



Child Development Center



Parking Structure A



## LOS ANGELES MISSION COLLEGE - PROJECT LIST/ SUPPORT SERVICES

<b>Project Name</b>	<b>Status</b>	<b>Budget at completion</b>
Central Energy Plant	Not Started	\$13,104,593
RWGPL - Pedestrian Access & Street Improvements	Not Started	\$456,638
Learning Assistance Center	Design	\$1,824,291
Campus Modernization Phase 2	Design	\$14,249,002
Media Arts Center	Construction	\$39,991,735
Campus Modernization Phase 1	Construction	\$23,201,325
Campus Demand Side Management	Construction	\$5,242,992
Master Planning	Ongoing	\$4,408,558
Traffic Mitigation	Ongoing	\$3,000,001
Campus Project Support	Ongoing	\$38,566,414
Bulk Procurement	Ongoing	\$349
Parking Structure A	Completed	\$27,874,428
Health and PE, Fitness Center	Completed	\$49,833,170
Family and Consumers Studies Building	Completed	\$52,482,705
Instruction Student Services Building	Completed	\$1,933,654
Campus Center	Completed	\$787,681
Child Development Center	Completed	\$13,282,037
Instructional Building	Completed	\$5,554,506
East Complex	Completed	\$86,592,039
Sheriff Station	Completed	\$5,007,879
Campus-Wide Infrastructure	Completed	\$13,295,433
RWGPL	Completed	\$4,112,145
Temporary Facilities	Completed	\$21,412
Campus-Wide Improvements	Completed	\$737,060
Land Acquisition - Church Property	Completed	\$5,684,287
Land Acquisition - Pentecostal & Syrian Church Properties	Completed	\$9,966,183
Land Acquisition - Hubbard Street	Completed	\$1,340,000
Student Services/Admin Building	On Hold	\$9,388,164
Athletic Complex	On Hold	\$5,210,778
Parking Structure B	Cancelled	\$0
Plant Facilities and Central Plant	Cancelled	\$1,534,622
RWGPL - East Campus	N/A	\$0
<b>Total</b>		<b>\$438,684,079</b>

# LOS ANGELES PIERCE COLLEGE PROJECT HIGHLIGHTS



New Library/Learning Crossroads Building



Child Development Center



P.E Facilities



Business Education Renovation

## LOS ANGELES PIERCE COLLEGE - PROJECT LIST/ SUPPORT SERVICES

Project/Building Name	Status	Budget at completion
Agricultural Education Center	Not Started	\$4,773,253
Horticulture Facilities	Planning	\$7,826,899
Green Technologies Building	Planning	\$1,178,685
Digital Arts and Media Building	Planning	\$32,951,174
Student Learning Environments (SLE) - Classroom Modernization & Technology Upgrade South	Planning	\$9,326,673
Expanded Automotive and New Technical Education Facilities	Planning	\$27,714,858
Sustainable Landscape and Campus Accessibility Compliance - DeSoto and Mason Entrances	Planning	\$5,944,389
Sustainable Landscape and Campus Accessibility Compliance - SLE - South of Mall	Planning	\$2,377,927
Parking Lots and Roadways Phase III	Planning	\$4,951,296
West Central Plant	Planning	\$6,300,791
Campus-Wide Infrastructure Phase III	Design	\$2,519,891
Life Science, Chemistry, Physics Building Renovation	Construction	\$17,068,729

## LOS ANGELES PIERCE COLLEGE - PROJECT LIST/ SUPPORT SERVICES

Project/Building Name	Status	Budget at completion
Administration Building Renovation	Construction	\$9,368,405
Computer Science And Computer Learning Renovation	Construction	\$8,587,246
Behavioral Science, Social Science, Mathematics, and English Buildings Renovation	Construction	\$12,847,218
Theater/Performing Arts Building Renovation	Construction	\$17,832,925
Campus Center Renovation	Construction	\$6,148,427
Student Learning Environments (SLE) - Classroom Modernization & Technology Upgrade North	Construction	\$16,169,765
Stadium ADA Improvements	Construction	\$14,548,013
Renovation of Agricultural Facilities	Construction	\$6,101,752
Sustainable Landscape and Campus Accessibility Compliance	Construction	\$12,934,402
Parking Lots and Roadways Phase IV	Construction	\$2,531,338
Parking Lots and Roadways Phase V	Construction	\$3,688,255
Campus-Wide Infrastructure Phase II	Construction	\$4,619,587
Land Acquisition - Agoura Property	Ongoing	\$4,474
Master Planning	Ongoing	\$2,323,091
Campus Project Support	Ongoing	\$61,320,485
Bulk Procurement	Ongoing	\$550
Center for the Sciences	Completed	\$63,761,684
Student Store and Financial Aid Building	Completed	\$8,561,526
Existing Library Renovation	Completed	\$408,521
Child Development Center	Completed	\$14,042,832
Business Education Renovation	Completed	\$2,984,225
Faculty Offices Renovation	Completed	\$3,695,275
Fine Art And Music Renovation	Completed	\$4,221,525
Animal Science Facilities	Completed	\$2,351,102
Campus Sheriff Station	Completed	\$598,343
Exhibition and Events Center	Completed	\$7,234,646
P.E. Facilities	Completed	\$23,978,878
Student Services Building	Completed	\$23,383,292
Old Book Store Renovation	Completed	\$3,240,319
New Maintenance and Operations Facility	Completed	\$17,093,109
New Library/Learning Crossroads Building	Completed	\$49,612,027
Parking Lots and Roadways Phase II	Completed	\$6,401,837
Photovoltaic Arrays for Parking Lots 1 and 8	Completed	\$11,197,739
Landscape and Site Master Plan	Completed	\$10,623,118
Central Plant	Completed	\$8,344,530
Campus-Wide Infrastructure Phase I	Completed	\$33,087,702
Campus-Wide Improvements - Parking Lots Phase I	Completed	\$9,400,191
Temporary Facilities - Relocation, Acquisition (Pierce Village)	Completed	\$12,756,228
Campus-Wide Improvements - Roadways Phase I	Completed	\$7,053,759
College - Initiatives	Completed	\$483,826
Technology Center	Cancelled	\$1,272,266
Life Science and Natural Resources Management	Cancelled	\$6,556
<b>Total</b>		<b>\$627,755,558</b>

# LOS ANGELES SOUTHWEST COLLEGE PROJECT HIGHLIGHTS



School of Behavioral and Social Sciences



Child Development Center



Student Services Activities



Northeast Quadrant Parking Structure



Athletic Field House, Stadium

## LOS ANGELES SOUTHWEST COLLEGE - PROJECT LIST/ SUPPORT SERVICES

<b>Project/Building Name</b>	<b>Status</b>	<b>Budget at completion</b>
School of English & Foreign Languages Modernization	Not Started	\$7,370,715
Campus Wide Hardscape & Landscape Improvements and Fire Access	Not Started	\$118,462
Campus Wide Security Upgrades	Planning	\$928,530
Campus Wide Infrastructure Upgrades - Phase II	Planning	\$4,256,796
Campus Wide Technology Upgrades - Phase II	Planning	\$3,125,139
School of Math & Sciences (Lecture Lab)	Design	\$43,159,016
Cox Building - Phase II (Little Theater Upgrade)	Construction	\$18,050,498
Cox Building - Phase III	Construction	\$44,868,948
School of Career & Technical Education	Construction	\$35,904,926
Land Acquisition - Campus Corner Sign	Ongoing	\$1,703,836
Master Planning	Ongoing	\$2,363,566
Campus Project Support	Ongoing	\$35,137,445
Bulk Procurement	Ongoing	\$349
School of Behavioral and Social Sciences	Completed	\$21,962,274
Student Services Activities Center	Completed	\$29,518,208
Cox Building - Phase I	Completed	\$2,339,446
PE Fields	Completed	\$1,146,141
Athletic Field House, Stadium	Completed	\$21,773,357
Child Development Center	Completed	\$20,326,390
Maintenance and Operation Facility	Completed	\$13,485,499
Central Plant	Completed	\$14,696,841
West Entry Drive and Parking Lot Facilities	Completed	\$14,390,887
Campus Corner Sign	Completed	\$876,709
Design Build - East and West Sides	Completed	\$3,648,935
School of Arts and Humanities	Completed	\$5,586,600
Campus Wide Infrastructure Upgrades - Phase I	Completed	\$7,999,385
Campus Wide Technology Upgrades - Phase I	Completed	\$2,216,610
Fitness and Wellness Center	Completed	\$18,659,052
Northeast Quadrant Parking Structure	Completed	\$15,315,629
RWGPL	Completed	\$11,777,851
Campus-Wide Improvements	Completed	\$2,677,071
Health Academy Building	Cancelled	\$0
Renewable Energy	Cancelled	\$1,934
<b>Total</b>		<b>\$405,387,046</b>

# LOS ANGELES TRADE-TECH COLLEGE PROJECT HIGHLIGHTS



South Campus



Child Development Center



Liberal Arts Building



Olive Street Parking



Learning Resource Center

## LOS ANGELES TRADE-TECH COLLEGE - PROJECT LIST/ SUPPORT SERVICES

<b>Project/Building Name</b>	<b>Status</b>	<b>Budget at completion</b>
Art and Culinary Arts Building	Planning	\$49,559,221
Fashion and Fine Arts Building - Phase II	Planning	\$228,918
Campus-Wide Infrastructure - Main Electrical Distribution System	Planning	\$10,396,207
South Campus	Design	\$101,412,488
Learning Resources Center	Design	\$40,582,150
Performing Arts Center	Design	\$3,375,097
RWGPL - Grand Avenue Enhancement	Design	\$2,355,504
RWGPL - Blue Line Station Extension	Design	\$2,098,162
Campus-Wide Improvements - North Quad	Design	\$9,788,171
Construction Trades Center	Construction	\$20,131,959
East Parking Structure	Construction	\$27,310,002
Master Planning	Ongoing	\$1,928,177
Campus Project Support	Ongoing	\$107,070,128
Bulk Procurement	Ongoing	\$461
Child Development Center	Completed	\$11,556,652
Auto, Metal Building	Completed	\$6,079,831
Liberal Arts Building	Completed	\$68,411,883
Construction Technology Building	Completed	\$1,956,739
Gymnasium	Completed	\$1,572,816
Math and Science Building	Completed	\$2,119,337
Fashion and Fine Arts Building - Phase I	Completed	\$4,926,199
Building C	Completed	\$54,858
Building E	Completed	\$450,009
Olive Street Parking	Completed	\$13,403,996
Campus-Wide Infrastructure - Emergency Lighting, Fire Alarm and Security Systems	Completed	\$1,706,692
RWGPL - F Ramp	Completed	\$4,395,725
Campus-Wide Improvements - Phase I	Completed	\$21,964,013
Campus-Wide Improvements - Phase II	Completed	\$5,347,386
Campus-Wide Improvements - Phase III	Completed	\$8,853,876
Demand Side Energy Optimization	Completed	\$57,212
Transportation and Accessibility Improvements	Completed	\$167,744
Land Acquisition - East Campus	Completed	\$33,500,515
Land Acquisition - South Campus	Completed	\$18,826,872
South Campus Athletic Field	On Hold	\$145,209
Wellness Center	On Hold	\$114,754
Re-grout and Seal Tiles in Restrooms	On Hold	\$4,955

**Total** **\$581,853,916**

# LOS ANGELES VALLEY COLLEGE PROJECT HIGHLIGHTS



Gym Building



Child Development Center



Allied Health and Science Center



Maintenance and Operations, Sheriff Station



Student Services Center



Library and Learning Resource



## LOS ANGELES VALLEY COLLEGE - PROJECT LIST/ SUPPORT SERVICES

Project/Building Name	Status	Budget at completion
Campus Center Building - Phase II	Planning	\$5,865,276
Campus Infrastructure - Energy Infrastructure and Security System Improvements	Planning	\$9,824,058
Campus-Wide Improvements - Emergency Lighting, Fire Alarm and Security System	Planning	\$6,496,683
New Planetarium Expansion	Planning	\$308,806
Parking Lots/Internal Roads	Planning	\$3,426,084
Sustainable Mall	Planning	\$3,281,803
Athletic Training Facility-Baseball Stadium Bleacher	Design	\$31,786,770
Community Workforce Development Center/New Administration	Design	\$43,187,992
Media and Performing Arts Center	Design	\$94,895,809
Monarch Center (Student Union)	Design	\$36,506,515
Campus-Wide Improvements - Upgrade	Construction	\$5,625,088
Multi-Purpose Community Services Center	Construction	\$22,953,837
Parking Structure	Construction	\$18,791,605
Bulk Procurement	Ongoing	\$546
Campus Project Support	Ongoing	\$48,438,029
Master Planning	Ongoing	\$9,495,040
Admin Building	Completed	\$478,827
Allied Health and Sciences Center	Completed	\$73,313,076
Art Building	Completed	\$2,414,996
Behavioral Science Building	Completed	\$965,444
Business Journalism Building	Completed	\$1,919,667
Campus Center Building - Phase I	Completed	\$1,002,535
Campus Improvement - Central Plant/Utilities Infrastructure	Completed	\$26,710,552
Campus Improvement - IT Department	Completed	\$4,510,990
Campus-Wide Restrooms	Completed	\$2,599,036
Child Development Center	Completed	\$16,851,322
Engineering Building	Completed	\$1,709,117
Family Resource Center	Completed	\$1,743,270
Field House	Completed	\$8,189,445
Foreign Language Building	Completed	\$1,165,326
Gym Building	Completed	\$23,188,307
Humanities Building	Completed	\$1,749,598
Library and Learning Resource Center	Completed	\$37,639,698
Life Sciences Building	Completed	\$1,631,316
Maintenance and Operations, Sheriff Station	Completed	\$8,786,487
Math and Science Building	Completed	\$1,555,678
Motion Picture Building	Completed	\$2,426,445
MTA Bus Station Extension	Completed	\$2,210,105
Music Building	Completed	\$1,964,580
Planetarium Building Modernization	Completed	\$2,472,396
RWGPL	Completed	\$14,424,008
Student Service Center	Completed	\$26,850,141
Theatre Arts Building	Completed	\$3,134,285
Business Renovation (for Env Ctr/AHS/EMS)	Cancelled	\$0
Land Acquisition - Panorama City Education	Cancelled	\$0
Temporary Facilities	Not In Use	\$0
<b>Total</b>		<b>\$612,490,585</b>

# WEST LOS ANGELES COLLEGE PROJECT HIGHLIGHTS



General Classroom



Science and Math Building



Landscape/Hardscape Walkways



Parking Structure - Lot 8



Student Services Building

## WEST LOS ANGELES COLLEGE - PROJECT LIST/ SUPPORT SERVICES

<b>Project/Building Name</b>	<b>Status</b>	<b>Budget at completion</b>
Fine Arts Building Renovation	Not Started	\$360,786
Science and Math Building	Planning	\$66,316,899
Heldman Learning Resource Center	Planning	\$9,763,131
Career Education	Planning	\$1,724,108
Science Center Renovation	Planning	\$920,066
Physical Education & Dance	Planning	\$2,562,807
Watson Center	Planning	\$12,186,016
Technology Learning Center	Planning	\$34,142,639
Performing Arts Amphitheater	Design	\$981,205
Central Plant Phase 1 & 2	Design	\$13,237,531
RWGPL - Landscape/Hardscape	Design	\$8,448,966
Campus Wide Infrastructure Improvements	Design	\$8,383,967
Campus Improvement- Street Improvements Fire Service Road	Construction	\$1,518,136
Land Acquisition - 10100 Property	Ongoing	\$47,594,818
Master Planning	Ongoing	\$9,116,439
Campus Project Support	Ongoing	\$37,409,858
Bulk Procurement	Ongoing	\$355
Student Services Building	Completed	\$36,158,609
Parking Structure - Lot 8	Completed	\$27,853,206
General Classroom	Completed	\$27,201,825
Allied Health and Wellness	Completed	\$16,568,960
Campus Improvements - Signage for Safety and Public Information	Completed	\$750,836
Campus Improvements - Infrastructure Bus Route Turn Around	Completed	\$623,817
Campus Improvements - Athletic Complex	Completed	\$8,136,648
College Boulevard - Second Access Road	Completed	\$14,623,191
Plant Facilities Center - FMO	On Hold	\$3,012,407
Campus Entry Signage	On Hold	\$677,319
North Parking Structure and PV Farm	Cancelled	\$10,638,330
<b>Total</b>		<b>\$400,912,876</b>

# SATELLITES AND MULTICAMPUS

## Satellite and Multi-Campus - Summary

Project Name	Status	Budget at Completion
District 770 HQ	Completed	\$52,106,066
ELAC Firestone Factory Building	Planning	\$196,123,251
LACCD Van de Kamp Innovation Campus	Completed	\$92,883,881
Health Careers Academy at County General	Closed	\$755,652
Mission College - Sunland/Tujunga	Closed	\$24,737
Valley College - Burbank	Closed	\$0
West College - LAX	Closed	\$109,302
Southwest Museum	Closed	\$0
<b>Total</b>		<b>\$342,002,890</b>

# COLLEGE PROJECT CENTRAL SERVICES

## College Project Central Services - Program Holding/Suspense Account

Project Name	Budget at Completion
Program Holding/Suspense Account	\$2,944,555
<b>Total</b>	<b>\$2,944,555</b>

## College Project Central Services - Owner Controlled Insurance Program (OCIP)

Project Name	Budget at Completion
OCIP - City	\$7,804,544
OCIP - East	\$10,610,610
OCIP - Harbor	\$6,851,463
OCIP - Mission	\$6,814,844
OCIP - Pierce	\$10,298,331
OCIP - Southwest	\$6,562,810
OCIP - Trade	\$7,908,585
OCIP - Valley	\$9,268,421
OCIP - West	\$6,335,869
OCIP - District 770 HQ	\$2,239
OCIP - ADA Compliance	\$533,101
OCIP - Escrow Deposit	\$3,976,720
OCIP - Health Careers Academy	\$2,234,209
OCIP - Southgate	\$10,916,471
OCIP - Storm Water	\$849,532
OCIP - Prop A/AA	\$0
<b>Total</b>	<b>\$90,967,748</b>

# COLLEGE PROJECT CENTRAL SERVICES

## College Project Central Services - Recycling

Project Name	Budget at Completion
Recycling - City	\$821,035
Recycling - East	\$1,033,584
Recycling - Harbor	\$678,816
Recycling - Mission	\$605,333
Recycling - Pierce	\$849,300
Recycling - Southwest	\$764,616
Recycling - Trade	\$731,111
Recycling - Valley	\$858,432
Recycling - West	\$1,303,921
Recycling - Southgate	\$43,717
<b>Total</b>	<b>\$7,689,862</b>

## College Project Central Services - Furniture, Fixtures and Equipment (FF&E)

Project Name	Budget at Completion
FF & E - City	\$2,344,559
FF & E - East	\$3,333,104
FF & E - Harbor	\$2,332,234
FF & E - Mission	\$1,834,857
FF & E - Pierce	\$3,661,701
FF & E - Southwest	\$2,703,264
FF & E - Trade	\$2,804,873
FF & E - Valley	\$1,897,767
FF & E - District 770 HQ	\$886,996
FF & E - West	\$2,075,005
FF & E - Southgate	\$954,236
<b>Total</b>	<b>\$24,828,595</b>

## College Project Central Services - Legal

Project Name	Budget at Completion
Legal - City	\$5,993,173
Legal - East	\$8,660,494
Legal - Harbor	\$3,881,077
Legal - Mission	\$3,114,337
Legal - Pierce	\$7,220,673
Legal - Southwest	\$3,170,540
Legal - Trade	\$5,667,826
Legal - Valley	\$5,445,304
Legal - West	\$4,116,799
Legal - Southgate	\$1,813,897
Legal - Van De Kamp	\$526,507
<b>Total</b>	<b>\$49,610,627</b>

# COLLEGE PROJECT CENTRAL SERVICES

## College Project Central Services - Asset Management

Project Name	Budget at Completion
Asset Mgmt - City	\$3,258,699
Asset Mgmt - East	\$4,785,363
Asset Mgmt - Harbor	\$1,441,183
Asset Mgmt - Mission	\$2,042,464
Asset Mgmt - Pierce	\$3,817,840
Asset Mgmt - Southwest	\$2,565,735
Asset Mgmt - Trade	\$2,515,780
Asset Mgmt - Valley	\$2,383,056
Asset Mgmt - West	\$2,297,256
Asset Mgmt - District 770 HQ	\$3,000,000
Asset Mgmt - Southgate	\$1,794,430
Outreach for Small Local and Emerging, PLA, Internships, and Apprenticeships	\$27,729,170
<b>Total</b>	<b>\$57,630,975</b>

## College Project Central Services - Move Management

Project Name	Budget at Completion
Move Mgmt - City	\$4,487,103
Move Mgmt - East	\$6,725,114
Move Mgmt - Harbor	\$3,818,418
Move Mgmt - Mission	\$3,907,164
Move Mgmt - Pierce	\$6,726,282
Move Mgmt - Southwest	\$4,238,523
Move Mgmt - Trade	\$3,602,295
Move Mgmt - Valley	\$4,244,511
Move Mgmt - West	\$4,403,345
Move Mgmt - Southgate	\$2,150,894
<b>Total</b>	<b>\$44,303,649</b>

## College Project Central Services - Program Management

Project Name	Budget at Completion
Program Mgmt - City	\$24,747,489
Program Mgmt - East	\$28,248,415
Program Mgmt - Harbor	\$17,655,676
Program Mgmt - Mission	\$18,044,201
Program Mgmt - Pierce	\$28,321,460
Program Mgmt - Southwest	\$17,651,536
Program Mgmt - Trade	\$24,717,949
Program Mgmt - Valley	\$24,009,856
Program Mgmt - West	\$18,193,483
Program Mgmt - Southgate	\$10,595,288
<b>Total</b>	<b>\$212,185,355</b>

# COLLEGE PROJECT CENTRAL SERVICES

## College Project Central Services - Audit

Project Name	Budget at Completion
Audit - City	\$1,309,365
Audit - East	\$1,451,613
Audit - Harbor	\$1,146,121
Audit - Mission	\$1,162,181
Audit - Pierce	\$1,940,880
Audit - Southwest	\$1,098,633
Audit - Trade	\$1,552,650
Audit - Valley	\$1,547,338
Audit - West	\$1,528,347
Audit - Southgate	\$450,291
Audit - ADA Compliance	\$302,463
Audit - Anti-Graffiti	\$27,753
<b>Total</b>	<b>13,517,636</b>

## College Project Central Services - Specialty Consulting

Project Name	Budget at Completion
Specialty Consulting - City	\$4,781,099
Specialty Consulting - East	\$5,248,522
Specialty Consulting - Harbor	\$3,445,889
Specialty Consulting - Mission	\$3,457,162
Specialty Consulting - Pierce	\$5,223,506
Specialty Consulting - Southwest	\$3,387,192
Specialty Consulting - Trade	\$4,700,771
Specialty Consulting - Valley	\$4,654,528
Specialty Consulting - Southgate	\$1,980,783
Specialty Consulting - West	\$3,777,931
<b>Total</b>	<b>\$40,657,384</b>

# DISTRICTWIDE INITIATIVES

## Districtwide Initiatives - Energy

Project Name	Budget at Completion
Renewable Energy - City	\$7,166,251
Renewable Energy - East	\$10,197,629
Renewable Energy - Harbor	\$30,895,418
Renewable Energy - Mission	\$3,886,765
Renewable Energy - Pierce	\$19,603,292
Renewable Energy - Southwest	\$8,785,030
Renewable Energy - Trade	\$13,627,118
Renewable Energy - Valley	\$7,302,686
Renewable Energy - West	\$5,349,283
Renewable Energy - Southgate	\$1,823,155
Renewable Energy - Van De Kamp	\$3,076,711
Renewable Energy - 770 HQ	\$20,079
Renewable Energy - Districtwide	\$3,131,342
Measurement and Demand Response	\$10,040,706
Renewable Energy - Owner's Reserve	\$4,104,370
<b>Total</b>	<b>\$129,009,837</b>

# DISTRICTWIDE INITIATIVES

## Districtwide Initiatives - Transportation and Accessibility Improvement

Project Name	Budget at Completion
Accessibility Improv. - City	\$3,904,922
Accessibility Improv. - East	\$14,109,947
Accessibility Improv. - Harbor	\$3,727,189
Accessibility Improv. - Mission	\$4,249,997
Accessibility Improv. - Pierce	\$6,163,755
Accessibility Improv. - Southwest	\$1,925,456
Accessibility Improv. - Trade	\$9,015,297
Accessibility Improv. - Valley	\$13,273,057
Accessibility Improv. - West	\$7,475,149
Accessibility Improv. - Southgate	\$90,187
Accessibility Improv. - Van De Kamp	\$1,478
Accessibility Improv. - District 770 HQ	\$46,321
Energy -	\$209,574
Accessibility Improv. - Owner's Reserve	\$3,832,902
<b>Total</b>	<b>\$68,025,232</b>

## Districtwide Initiatives - Technology

Project Name	Budget at Completion
Student Information System (SIS)	\$49,969,700
Connect LACCD Network	\$27,500,000
Servers & Support Equipment	\$21,006,327
One card System (Physical Security) and Monitoring	\$6,000,000
Facility Management (CMMS) and Building Management interface	\$7,628,806
Distance Education Collaboration	\$10,000
Media Lab Enhancement	\$10,000
Standards, Process Mapping and Program Strategy/ Management	\$8,731,964
Project Support	\$338,964
Technology Coordinators	\$8,226,714
<b>Total</b>	<b>\$129,422,475</b>

## Districtwide Initiatives - Anti-Graffiti Program

Project Name	Budget at Completion
Anti-Graffiti Program - City	\$72,173
Anti-Graffiti Program - East	\$212,723
Anti-Graffiti Program - Harbor	\$191,379
Anti-Graffiti Program - Mission	\$51,508
Anti-Graffiti Program - Pierce	\$107,258
Anti-Graffiti Program - Southwest	\$134,406
Anti-Graffiti Program - Trade	\$162,046
Anti-Graffiti Program - Valley	\$70,621
Anti-Graffiti Program - West	\$80,009
Anti-Graffiti Program - Southgate	\$35,807
<b>Total</b>	<b>\$1,117,930</b>



# DISTRICTWIDE INITIATIVES

## Districtwide Initiatives - Warranty Program

Project Name	Budget at Completion
Warranty Program - City	\$677,501
Warranty Program - East	\$735,956
Warranty Program - Harbor	\$490,458
Warranty Program - Mission	\$483,443
Warranty Program - Pierce	\$768,131
Warranty Program - Southwest	\$484,609
Warranty Program - Trade	\$1,128,150
Warranty Program - Valley	\$662,900
Warranty Program - West	\$784,426
Warranty Program - Southgate	\$326,686
Warranty Program - Van De Kamp	\$19,548
Warranty Program - Owner's Reserve	\$3,550,342
<b>Total</b>	<b>\$10,112,150</b>

## Districtwide Initiatives - Transportation and Accessibility Improvement

Project Name	Budget at Completion
Whole Building - City	\$1,454,359
Whole Building - East	\$1,616,722
Whole Building - Harbor	\$1,053,127
Whole Building - Mission	\$1,538,936
Whole Building - Pierce	\$1,649,047
Whole Building - Southwest	\$1,040,458
Whole Building - Trade	\$1,473,983
Whole Building - Valley	\$1,423,262
Whole Building - West	\$1,034,315
Whole Building - Southgate	\$433,053
Whole Building - Van De Kamp	\$14,085
Whole Building - Owner's Reserve	\$52,937
<b>Total</b>	<b>\$12,784,284</b>

## Districtwide Initiatives - Stormwater

Project Name	Budget at Completion
Stormwater - City	\$172,759
Stormwater - East	\$2,962,914
Stormwater - Harbor	\$609,893
Stormwater - Mission	\$1,861,731
Stormwater - Pierce	\$259,804
Stormwater - Southwest	\$1,693,004
Stormwater - Trade	\$3,333,807
Stormwater - Valley	\$2,186,003
Stormwater - West	\$2,656,020
Stormwater - Southgate	\$5,953
Stormwater - Van De Kamp	\$275
Energy -	\$11,370
Stormwater - Owner's Reserve	\$917,442
<b>Total</b>	<b>\$16,670,976</b>

# ACRONYMS AND ABBREVIATIONS

<b>ADA</b>	Americans with Disabilities Act
<b>ASO</b>	Associated Student Organization
<b>CMMS</b>	Computerized Maintenance Managing System
<b>DCOC</b>	District Citizen’s Oversight Committee
<b>ELAC</b>	East Los Angeles College
<b>Env Ctr/AHS/EMS</b>	Environmental Center/Allied Health and Science/Energy Management System
<b>EOPS</b>	Extended Opportunities Program and Services
<b>ESC</b>	Educational Service Center
<b>FF&amp;E</b>	Furniture, Fixtures and Equipment
<b>FMO</b>	Facilities, Maintenance and Operations
<b>HQ</b>	Headquarters
<b>HVAC</b>	Heating, Ventilation and Air Conditioning
<b>IT</b>	Information Technology
<b>LACC</b>	Los Angeles City College
<b>LACCD</b>	Los Angeles Community College District
<b>LAHC</b>	Los Angeles Harbor College
<b>LAMC</b>	Los Angeles Mission College
<b>LAPC</b>	Los Angeles Pierce College

# ACRONYMS AND ABBREVIATIONS

<b>LASC</b>	Los Angeles Southwest College
<b>LATTC</b>	Los Angeles Trade Tech College
<b>LAUSD</b>	Los Angeles Unified School District
<b>LAVC</b>	Los Angeles Valley College
<b>LAX</b>	Los Angeles International Airport
<b>LEED</b>	Leadership in Energy and Environmental Design
<b>M&amp;O</b>	Maintenance and Operations
<b>MTA</b>	Metropolitan Transportation Authority
<b>OCIP</b>	Owner Controlled Insurance Program
<b>PE</b>	Physical Education
<b>PLA</b>	Project Labor Agreement
<b>PV</b>	Photovoltaic
<b>RWGPL</b>	Roadway, Walkway, Grounds, Parking Lots
<b>SIS</b>	Student Information System
<b>SLE</b>	Student Learning Environment
<b>Specialty Consulting</b>	Located in the “College Projects Central Services” list, this line item includes prevailing wage labor compliance program costs, small business bond assistance program costs, real estate consulting costs, construction documentation services, district wide design standards preparation, sustainability measurement, etc.
<b>SPS</b>	Student Program and Services
<b>TES</b>	Thermal Energy Storage
<b>WLAC</b>	West Los Angeles College